



Rebuilding Ukraine: Security, Opportunities, Investment 11-12 December 2025



MINISTRY OF FOREIGN AFFAIRS

This event is held under the Patronage of the Ministry of Foreign Affairs of Romania.

EVENT PROGRAMME

***Note that speakers, session titles, and times are tentative and subject to change.
NOVEMBER 2025 VERSION***

Conference Venue – National Military Circle, Bucharest

Thursday, 11 December

08:00 – 09:30 Registration

**09:30 – 09:45 Official opening
(Open session – press access)
[“Marble Hall” Venue]**

**09:45 – 10:15 Panel I. The Importance of Romania for the Reconstruction
of Ukraine
(Open session, press access)
[“Marble Hall” Venue]**

10:15 – 10:25 Break

10:25 – 11:15 Panel II. Peace Negotiations and External Actors. A Deal or Sustainable Peace?

(Open session, press access)

["Marble Hall" Venue]

Chair: Ms. Cristina CILEACU, Journalist, DIGI 24 TV Channel, Romania
Keynote speakers:

- **H.E. Oana ȚOIU**, Minister of Foreign Affairs, Romania
- **H.E. Andrii SYBIHA**, Minister of Foreign Affairs, Ukraine (via VTC)

Speakers:

- **Ms. Yulia SIRKO**, First Deputy Head of Transport & Infrastructure Committee at Verkhovna Rada, Ukraine
- **Ambassador Michaël ROUX**, Envoy for the Eastern Partnership and the Black Sea, France
- **Mr. John RENDON**, President & CEO, The Rendon Group, Senior Expert in Global Strategic Communication, USA
- **Ambassador Tacan ILDEM**, Chairman, Centre for Economics and Foreign Policy Studies (EDAM), Türkiye
- **Mr. Davide LA CECILIA**, Special Envoy for the reconstruction of Ukraine, Ministry of Foreign Affairs and International Cooperation, Italy

11:15 – 11:25 Break

11:25 – 11:50 The Republic of Moldova and the reconstruction of Ukraine. A strategic vision

(Open session, press access)

["Marble Hall Hall" Venue]

Mr. George SCUTARU, CEO, New Strategy Center, Romania in a dialogue with **H.E. Igor GROSU**, President of the Parliament, Republic of Moldova

11:50 – 12:00 Break

12:00 – 12:10 Main Partner Business Presentation – Leviatan Group, Romania

(Open session, press access)

["Marble Hall Hall" Venue]

12: 10 – 13:00 Panel IIIa. The Strategic Triangle of Connectivity: Romania -Ukraine - Republic of Moldova

(Open session, press access)

["Marble Hall" Venue]

Chair: **Mr. George SCUTARU**, CEO, New Strategy Center, Romania

Keynote speaker:

- **H.E. Igor GROSU**, President of the Parliament, Republic of Moldova

Speakers:

- **Ms. Yulia SIRKO**, First Deputy Head of Transport & Infrastructure Committee at Verkhovna Rada, Ukraine
- **Mr. Ionel SCRIOȘTEANU**, State Secretary, Ministry of Transport, Romania
- **Mr. Serhii DERKACH**, Deputy Minister. Ministry for Communities, Territories and Infrastructure Development, Ukraine
- **Mr. Cătălin PODARU**, CEO, Leviatan Design, Romania

12: 10 – 13:00 Panel IIIb. Connecting Economies: Cross-border Infrastructure and the Power of Partnership

(Open session, press access)

["Alba Iulia" Venue]

Chair: **Mr. Bogdan BERNEAGĂ**, Senior associate expert, New Strategy Center, Romania

- **Mr. Gheorghe ȘOLDAN**, chairman of the Suceava County Council, Romania
- **Mr. Gabriel ZETEA**, chairman of the Maramureș County Council, Romania
- **Mr. Mykhailo PAVLIUK**, Deputy Head of the Chernivtsi Regional Council, Ukraine
- Representative of company

13:00 – 14:20 Lunch

14:20 – 14:30 Main Partner Business Presentation – Romanian Commercial Bank - BCR

(Open session, press access)

["Marble Hall" Venue]

14:30 – 15:30 Panel IVa. The Private Sector - A Key Actor in the Reconstruction of Ukraine. Financing and Insurances Instruments

(Open session, press access)

["Marble Hall" Venue]

Chair: **Mr. Victor SRAER**, Managing Partner, Otto Broker, Romania

Keynote speaker:

- **H.E. Alexandru NAZARE**, Minister of Finance, Romania

Speakers:

- **Mr. Volodymyr TSABAL**, Secretary of the Committee on Budget, Verkhovna Rada, Ukraine
- **Ambassador Ulrik TIDESTRÖM**, Special Envoy for the Reconstruction of Ukraine, Sweden
- **Ms. Susan E. WALTON**, Senior Advisor New Markets - Global Risk and Resilience, US
- **Mr. Sergiu MANEA**, CEO, Romanian Commercial Bank – BCR, Romania
- **Mr. Takayuki SATO**, Resident Executive Officer & Regional Head for EMEA, Japan Bank for International Cooperation, Japan

14:30 – 15:30 Panel IVb. Rebuilding Smarter: Cloud Infrastructure and Cyber Security for a Strong Ukraine's Digital Shield

(Open session, press access)

["Alba Iulia" Venue]

Chair: **Mr. Daniel IONIȚĂ**, Senior associate expert, New Strategy Center, Romania

- **Mr. Dragoș DIMA**, Senior Adviser on Cybersecurity, European Union Advisory Mission for Civilian Security Sector Reform Ukraine (EUAM Ukraine), Romania
- **Mr. Volodymyr LUTCHENKO**, Chief Technology Officer, Kyivstar, Ukraine
- Representative of Oracle Romania
- **Ms. Olga BELYAKOVA**, Co-Head of the Technology, Media and Communications (TMC) sector group in Central and Eastern Europe, Ukraine

14:30 – 15:30 Panel IVc. Territory Management in a Combat Zone

(Open session, press access)

["Mirrors" Venue]

Chair: **Mr. Tudor CURTIFAN**, Editor in chief, Defense Romania, Romania

- **Mr. Vitaliy BEZGIN**, Chairman of the Subcommittee on Administrative and Territorial Structure and Local Self-Government, Verkhovna Rada, Ukraine
- **Ms. Mariana TOMIN**, Coordinator of the SHOULDER TO SHOULDER – Cohesive Communities Project, Ukraine
- Representative of Kherson Region

15:30 – 15:40 Break

15:40 – 15:50 Panel Va. Main Partner Business Presentation

(Open session, press access)

["Marble Hall" Venue]

15:50 – 16:40 Panel Va. Rare Minerals, Technology and the Impact on the Economic Development of Ukraine

(Open session, press access)

["Marble Hall" Venue]

Chair: **Ms. Tetyana PROKOPCHUK**, Vice President, AmCham Ukraine

- **Mr. Volodymyr TSABAL**, Secretary of the Committee on Budget, Verkhovna Rada, Ukraine
- **Mr. Paul COYER**, Research Professor, The Institute of World Politics, USA
- **Mr. Oleksandr KRAVCHENKO**, Managing Partner of McKinsey's Kyiv Office and a leader of the Energy and Materials Practice in Central and Eastern Europe, Ukraine
- **Mr. Greg SWENSON**, Chairman of Republicans Overseas UK, USA

15:50 – 16:40 Panel Vb. Challenges of the Labor Market in Ukraine. Mobilizing Human Capital for Sustainable Reconstruction

(Open session, press access)

["Alba Iulia" Venue]

Chair: **Mr. Adam EBERHARDT**, Deputy Director, SEW UW – Centre for East European Studies, University of Warsaw, Poland

- **Ms. Daryna MARCHAK**, Deputy Minister of Economy, Ukraine
- **Ms. Svitlana KOVALCHUK**, Executive Director of Yalta European Strategy, Ukraine
- **Mr. Bogdan ZAWADEVICZ**, Director of the Geopolitical Risk Analysis Office, BGK Bank, Poland
- **Ms. Olena TANASIYCHUK**, President of the Charity, Resources and Public Initiatives Fund, Chernivtsi region, Ukraine
- **Ms. Anya ABDULAKH**, representative of Ukrainian diaspora in UK, Ealing Community&Voluntary Service (ECVS), Ukraine
- **Mr. Osamu HATTORI**, Chief Representative Ukraine Office, Japan International Cooperation Agency (JICA), Japan

15:50 – 16:40 Panel Vc. Solutions for Supporting Romanian Companies Seeking to Participate in Ukraine's Reconstruction

(Open session, press access, only in Romanian)

["Byzantine" Venue]

Chair: **Ms. Cristina CHIRIAC**, President, National Confederation for Women's Entrepreneurship, Romania

- **Mr. Bogdan NEACȘU**, President, CEC Bank & President of the Romanian Association of Banks, Romania
- Representative of Ministry of Finance, Romania
- **Mr. Mihai DARABAN**, President, Chamber of Commerce and Industry of Romania

15:50 – 17:30 Panel VID. Romania's Experience: Best Practices from Local/Regional Perspective (Workshop)

(Open session, press access)

["Mirrors Hall" Venue]

Chair: **Ms. Ecaterina DADIVERINA**, President, New Strategy Center Ukraine

- **Ms. Monica DINU**, Independent Expert in EU Funds and Cross-Border Projects, Romania

16:40 – 16:50 Break

16:50 – 17:00 Main Partner Business Presentation. Lockheed Martin, USA

17:00 – 18:00 Panel VIa. Lessons Learned from Ukraine Useful for our Defense Industry. New Technologies and Asymmetric Approaches

(Open session, press access)

["Marble Hall" Venue]

Chair: **Lieutenant General (Ret.) Vasile TOADER**, Member of the Scientific Council, New Strategy Center, former Military Representative to NATO and EU, Romania

- **Ms. Nicoleta PAULIUC**, President, Committee on National Defence, Senate, Romania
- **Mr. Andriy SIRKO-GALOUCHEENKO**, expert on UAV development for military applications, founder of the Ukrainian UAV Forum, Ukraine
- Representative of Lockheed Martin, USA
- Representative of Thales, France
- Representative of Interactive, Romania

17:00 – 18:00 Panel VIb. Agriculture: Key Domain to Ukraine's Recovery, EU Access and Global Food Security

(Open session, press access)

["Alba Iulia" Venue]

Chair: **Mr. Teodor TRĂȘCĂ**, Vice-Rector, University of Agronomic Sciences and Veterinary Medicine (USAMV), Romania

- **Mr. Ihor BEZKARAVAINYI**, State Secretary, Ministry of Economy, Ukraine (via VTC)
- **Mr. Luc VERNET**, Secretary General, Farm Europe, France
- **Mr. Sergey FEOFILOV**, Director, UkrAgroConsult, Ukraine
- **Mr. Florian CIOLACU**, Executive Director, Romanian Farmers Club, Romania
- **Mr. Eoin DREA**, Senior Researcher in the Wilfried Martens Centre for European Studies, Ireland
- **Mr. Anatolii TKACH**, Vice President of the Vinnytsia Regional Council, Ukraine

17:50 – 18:00 Break

18:00 – 18:10 Main Partner Business Presentation. Boeing

(Open session, press access)

["Marble Hall" Venue]

18:10 – 19:15 Panel VIIIa. Russia – Ukraine Drone War: Innovation on the Frontlines and Beyond. What Can We Learn for our Defence?

(Open session, press access)

["Marble Hall" Venue]

Chair: Mr. Greg MELCHER, Chief Operations Officer, New Generation Warfare Centre, USA

- **Mr. Andriy SIRKO-GALOUCHENKO**, expert on UAV development for military applications, founder of the Ukrainian UAV Forum, Ukraine
- **General (Ret) Nicolae CIUCĂ**, former Prim-Minister, Romania
- **Lieutenant General Iulian BERDILĂ**, Deputy Chief of Defence for Operations and Training, Romania
- Representative of Boeing, US
- Representative of company

18:10 – 19:15 Panel VIIIb. Recovering Ukraine: Opportunities in Chernivtsi and Vinnytsia Regions

(Open session, press access)

["Alba Iulia" Venue]

Chair: Mr. Ion CRISTEA, International Relations Expert, New Strategy Center, Romania

- **Mr. Roman HREBA**, Deputy Head of the Chernivtsi Regional Military Administration, Ukraine
- **Mr. Mykhailo PAVLIUK**, Deputy Head of the Chernivtsi Regional Council, Ukraine
- **Mr. Andrii KAVUNETS**, Deputy Head of the Vinnytsia Regional Military Administration, responsible for digital development, digital transformation, and digitalization (CDTO), Ukraine

19:45 – 21:30 Cocktail

Friday, 12 December

08:00 – 09:00 Registration

09:00 – 10:00 Panel IXa. 2026 from a Security Perspective. Possible Developments

(Open session, press access)

["Marble Hall" Venue]

Chair: **Mr. Radu TUDOR**, Journalist, Antena 3 CNN, Romania

Keynote speaker:

- **H.E. Ionuț MOȘTEANU**, Minister of Defence, Romania

Speakers:

- **Mr. Vadym HALAICHUK**, First Deputy Chairperson, Committee on Ukraine's Integration into the European Union, Verkhovna Rada, Ukraine
- **Mr. Paul COYER**, Research Professor, The Institute of World Politics, USA
- **Mr. Nico LANGE**, Senior Fellow, Munich Security Conference, Germany
- **Mr. Shigeo MUTSUSHIKA**, Visiting Research Fellow, Center for Comprehensive European Studies, University of Shizuoka, Japan

10:00 – 10:10 Break

10:10 – 11:00 Panel Xa. The Strategic Role of the Danube in Logistics and Connectivity

(Open session, press access)

["Alba Iulia" Venue]

Chair: **Mr. Stefan HOFMANN**, Head of the KAS Offices Romania, Konrad Adenauer Foundation, Germany

- **Mr. Mihai JURCA**, Special Envoy for Ukraine's Reconstruction, Head of the Prime Minister's Office, Romania
- **Mr. Andrii KASHUBA**, Deputy Minister for Development of Communities and Territories, Ukraine
- **Mr. Wilfried JILGE**, Associate Fellow, German Council on Foreign Relations (DGAP), Germany
- Representative of company

10:10 – 11:00 Panel Xb. Green Recovery and Green Energy

(Open session, press access)

["Alba Iulia" Venue]

Chair: **Mr. Corneliu BODEA**, President, Romanian Energy Center, Romania

Keynote speaker:

- **H.E. Bogdan-Gruia IVAN**, Minister of Energy, Romania

Speakers:

- **Mr. Alessio MENEGAZZO**, CEO & Country Manager of PPC Group, Romania
- **Mr. Andrian PROKIP**, Head of Energy Programs at the Ukrainian Institute for the Future, Ukraine
- **Mr. Nicolas RICHARD**, CEO, ENGIE Romania, France

11:00 – 11:10 Break

11:10 – 12:10 Panel Xla. Reintegration of Internally Displaced People, Refugees, and Veterans into Civilian Life

(Open session, press access)

["Marble Hall " Venue]

Chair: **Mr. Răzvan MĂTIEȘ**, Expert on EU Affairs, Romania

- **Mr. Oleg SHYMANSKYI**, Deputy Minister for Veterans Affairs, Ukraine
- **Ms. Iryna NYKORAK**, Chairperson of the Sub-committee on Veterans' Rehabilitation, Committee on Social Policy and Protection of Veterans' Rights, Verkhovna Rada, Ukraine
- **Ms. Mariia KOROLCHUK**, Leader of the Ukrainian diaspora in Romania, Ukraine
- **Mr. Adam EBERHARDT**, Deputy Director, SEW UW – Centre for East European Studies, University of Warsaw, Poland
- **Ms. Khrystyna DUDASHVILI**, Director of Recovery Camp, Sincere Heart Foundation, Lviv region, Ukraine
- **Mr. Mykhailo PAVLIUK**, Deputy Head of the Chernivtsi Regional Council, Ukraine

11:10 – 12:10 Panel Xlb. Best Practices and Success Stories: Financing Mechanism and Programs Supporting Ukraine's Recovery

(Open session, press access)

["Marble Hall" Venue]

Chair: **Mr. Alexandru REFF**, Managing Partner at Deloitte Romania & Moldova, Romania

- **Ms. Kristina MIKULOVA**, Head of Regional Hub for Eastern Europe European Investment Bank, Slovakia

- **Mr. Lorenz GESSNER**, Head of office for Ukraine and Moldova, Kreditanstalt für Wiederaufbau (KfW), Germany
- **Mr. Bogdan ZAWADEWICZ**, Director of the Geopolitical Risk Analysis Office, BGK Bank, Poland
- **Mr. Kjartan TVEITNES**, Managing Director of the Norwegian Ukrainian Chamber of Commerce, Norway
- **Mr. Tetsuo SHIBATA**, Director General, Japan External Trade Organization (JETRO), Kyiv Office, Japan

12.10- 12.20 Break

12:20 – 13:10 **Panel XIIa Ukraine's EU Accession and Related Reforms: Impact on the Recovery Process**

(Open session, press access)

["Marble Hall" Venue]

Chair: **Ms. Ionela CIOLAN**, Research Officer at the Wilfried Martens Centre for European Studies, Romania

- **Ms. Aliona SHKRUM**, First Deputy Minister for Development of Communities and Territories of Ukraine
- **Mr. Vadym HALAICHUK**, First Deputy Chairperson, Committee on Ukraine's Integration into the European Union, Verkhovna Rada, Ukraine
- **Ms. Nicoletta PIROZZI**, Institutional relations manager; Head of the "EU, politics and institutions" programme, Istituto, Affari Internazionali (IAI), Italy
- **Mr. Pierre HEILBRONN**, Special Envoy for Ukraine's Relief and Reconstruction, France

12:20 – 13:10 **Panel IXb Cross-border cooperation for emergency situation and EU support**

(Open session, press access)

["Alba Iulia" Venue]

Chair: **Mr. Robert LUPITU**, Editor in chief, Calea Europeana, Romania

- **Mr. Raed ARAFAT**, State Secretary, Head of Emergency Situations Department, Ministry of Interior, Chair of the Joint Health Group, NATO, Romania
- **Mr. Oleksii SERHIEIEV**, Deputy Minister of Internal Affairs of Ukraine

- **Mr. Dariusz WROBLEWSKI**, Director of Department for Civil Protection and Crisis Management, Ministry of the Interior and Administration, Poland

13:10 – 14:30 Lunch

14:30 – 14:40 Main Partner Business Presentation. OMV PETROM Romania

(Open session, press access)

["Marble Hall" Venue]

14:40 – 15:30 Panel XIIa. The Energy Dimension of Cooperation in the Black Sea

(Open session, press access)

["Marble Hall" Venue]

Chair: Mr. Adrian MĂNIUȚIU, Journalist, Romania

- **Mr. Mykhailo GONCHAR**, Chairman, The Centre for Global Studies "Strategy XXI", Ukraine
- **Mr. Cristian BUȘOI**, State Secretary, Ministry of Energy, Romania
- **Mr. Alexandru MAXIMESCU**, Vice President, OMV Petrom, Romania
- **Mr. Oleksiy RYABCHYN**, Chief of International Relations and Partnerships Office, Naftogaz, Ukraine

14:40 – 15:30 Panel XIIb. Recovering Ukraine: Opportunities in Zakarpattia and Ivano-Frankivsk Regions

(Open session, press access)

["Alba Iulia" Venue]

Chair: Ms. Ecaterina DADIVERINA, President, New Strategy Center Ukraine

- **Mr. Andriy SHEKETA**, First Deputy Head of the Zakarpattia Regional Council, Ukraine
- **Ms. Ganna TSYMBOLYNETS**, Director, Regional Development Agency Zakarpattia, Ukraine
- **Mr. Mykola PALIICHUK**, Deputy Head of the Ivano-Frankivsk Regional Council, Ukraine

15:30 – 15:40 Break

15:40 – 16:50 Main Partner Business Presentation. Rheinmetall, Germany

(Open session, press access)

["Marble Hall" Venue]

15:40 – 16:50 Panel XIIIa. How Can We Produce More Ammunition in Europe? European Funds and Partnerships with Ukraine

(Open session, press access)

["Marble Hall" Venue]

Chair: Brigadier General (Ret.) Hans DAMEN, Member of the International Consultative Board of New Strategy Center, The Netherlands

- **Mr. Serhiy BOYEV**, Deputy Minister of Defense, Ukraine
- Representative of KPMG, Romania
- **Mr. Faysal RAHMAN**, Vice President, Deutsche Bank, Germany
- Representative of Rheinmetall
- **Mr. Piotr MAŁECKI**, CEO, Defence 24, Poland
- **Mr. Nico LANGE**, Senior Fellow, Munich Security Conference, Germany

15:40 – 16:50 Panel XIIIb. Cross-border Cooperation: Business Sector, Local Communities and the Support of EU Financial Instruments

(Open session, press access)

["Alba Iulia" Venue]

Chair: Ms. Svitlana KOVALCHUK, Executive Director of Yalta European Strategy, Ukraine

- **Mr. Serhii DERKACH**, Deputy Minister. Ministry for Communities, Territories and Infrastructure Development, Ukraine
- **Mr. Dragoș BENEĂ**, Chair, Committee of Regional Development, European Parliament, Romania
- **Mr. Vitaliy BEZGIN**, Chairman of the Subcommittee on Administrative and Territorial Structure and Local Self-Government, Verkhovna Rada, Ukraine
- **Ms. Svitlana BLINOVA**, Manager of the Cities4cities/United4Ukraine project, Ukraine
- **Mr. Valeriu IFTIME**, Chairman of Botoșani County Council, Romania
- Representative of Electroalfa, Romania

16:50 – 17:00 Break

**17:00 – 17:50 Panel XIVa. Connectivity and Port Infrastructure.
Opportunities for Development and Investment**

(Open session, press access)

["Marble Hall" Venue]

Chair: **Brigadier General (Ret.) Hans DAMEN**, Member of the International Consultative Board of New Strategy Center, The Netherlands

- **Mr. Bohdan USTYMENKO**, Director, Institute of National Security, Ukraine
- Representative of Fincantieri, Italy
- Representative of Ukrainian Sea Ports Authority
- Representative of GRAMPET Group, Romania
- **Mr. Hiroyuki AKITA**, Commentator of Nikkei, Japan
- **Mr. Mykola GAPEYEV**, Director, Grain Shipping Company, Ukraine

17:00 – 17:50 Panel XIVb. Recovering Ukraine: Opportunities in Odesa and Mykolaiv Regions

(Open session, press access)

["Alba Iulia" Venue]

Chair: **Ms. Ecaterina DADIVERINA**, President, New Strategy Center Ukraine

- **Mr. Oleksandr SHEKA**, Director, The Organization for International Cooperation under the Odesa Regional State Administration, Ukraine
- **Mr. Serhii KONONENKO**, Director, Regional Development Agency, Odesa, Ukraine
- Representative of Mykolaiv region
- Representative of Mykolaiv region

17:50 – 18:00 Break

18:00 – 18:50 Panel XV. National Minorities - A Catalyst for Cross-border Cooperation

(Open session, press access)

["Marble Hall" Venue]

Chair: **Mr. Ovidiu NAHOI**, Editor-in-chief, Radio France Internationale Romania







- **Ms. Yulia SIRKO**, Member of the Parliamentary Friendship Group with Romania, Verkhovna Rada, Ukraine
- **Mr. Nicolae-Miroslav PETREȚCHI**, Member of the Romanian Parliament representing the Union of Ukrainians of Romania
- **Mr. Valentin STROIA**, Leader of the Romanian minority in the Odesa region, Ukraine
- **Mr. Nicolae ȘAPCĂ**, Vice President of the Society for Romanian Culture "M. Eminescu" in the Chernivtsi region, Ukraine

18:50 – 19:00 Closing remarks

- **Mr. George SCUTARU**, CEO, New Strategy Center, Romania

Note - Simultaneous translation into Ukrainian, English and Romanian is available.

Key-topics

-  *Security and defence*
-  *Infrastructure and connectivity*
-  *Human Dimension of the Reconstruction of Ukraine*
-  *Energy*
-  *Business opportunities*
-  *Regions and Local Communities. Cross-border cooperation*